

# Open source and support issues

Sebastian Rahtz

OSS Watch

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Open source  
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What do we  
mean by  
support?

Support for  
users

Support for  
developers

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## Who is talking to you?

- Sebastian Rahtz
- Information Manager for *Oxford University Computing Services*
- Manager of JISC's *OSS Watch*, a UK national advisory service
- Board of Directors and Technical Council, the Text Encoding Initiative

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- The JISC (Joint Information Systems Committee) coordinates educational IT structures in the UK. Directly funded by the state at the same level as research councils.
- JISC runs the physical network for HE and FE, provides services, and funds applied research.
- OSS Watch is funded from 2003-2006 as a UK national Open Source Advisory Service.
- OSS Watch has 3.25 FTE based in Oxford University Computing Services' *Research Technologies* section.

OSS Watch provides unbiased advice and guidance about free and open source software for UK further and higher education. **OSS Watch is not set up to be an advocacy group.**

# What does OSS Watch do?

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*Briefing material*

*Conferences*

*Project support*

*Reports to JISC*

*Collaboration*

*FE roadshows*

*Demonstration Software  
Survey*

*Website*

*Workshops*

*International conference*

2-3 page guidance notes

Twice yearly

Face to face discussion

JISC open source policy

Working with other groups

Regular 1 day intros

Knoppix and Open CD

Autumn 2004, Autumn  
2006

(naturally)

Focused small events

March 2006

# What do we mean by support?

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■ ■ ■

# Look at the AGIMO report

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<b>Typical concerns about open source software.....</b>	<b>14</b>
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# The common perception about Open Source

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Ray Lane, former Oracle executive, cites six problems with open source:

- **Informal support**
- Velocity of change
- No roadmap
- Functional gaps
- Licensing caveats
- ISV endorsements

ZD Net March 2004

## ... in more detail

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"The free license for an open source package is just a fraction of the cost to deploy and maintain an application. The support infrastructure and assurance is less defined, and enterprises must proceed at their own risk. In many cases, an enterprise can rely on the open source community for more informal support, which won't be sufficient for mission-critical applications."

# ... are they *all* about support

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We can

- *Velocity of change*: who supports change?
- *No roadmap*: how do we plan support needs?
- *Functional gaps*: will we need support to plug them?
- *Licensing caveats*: does this impact on who can provide support?
- *ISV endorsements*: will anyone admit to being able to help us?

# Support for users

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# Breaking down 'user support'

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## Who will support our software?

- Who helps us install it?
- Who do we call when it dies?
- How do we fix misfeatures?
- Where do we get documentation?
- Who trains our staff?
- Who trains our users?

Not many of these come from the software supplier.

# How do our costs break down?

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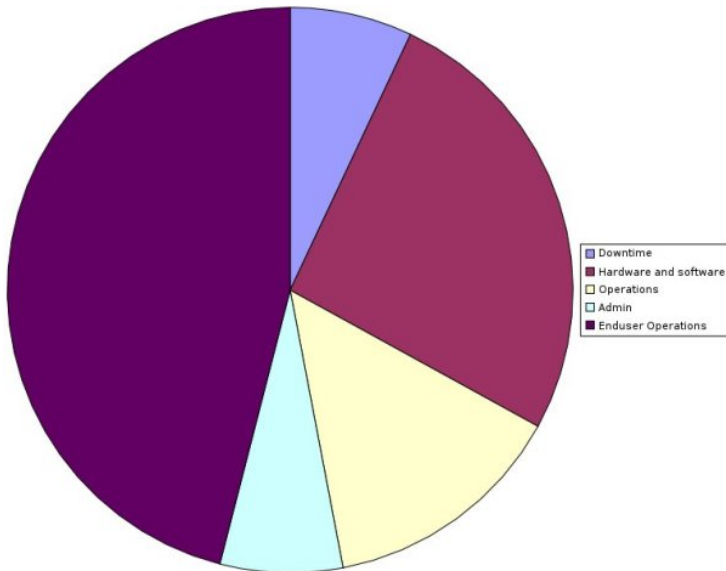
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Ask yourself where you obtained *support* in each of these areas the last time you deployed a:

- Web server
- Student records system
- Desktop office suite
- VLE
- Email client
- Image editing program

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**Web server** You followed online instructions

**Student records system** The consultant or project team did  
it

**Desktop office suite** It was already there with the OS

**VLE** The supplier, consultant or project team did it

**Email client** Your desktop support people did it

**Image editing** You followed the instructions



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**Web server** You call the sysadmin

**Student records system** You call the consultant

**Desktop office suite** You shrug your shoulders, reboot, and pray

**VLE** You call the consultant

**Email client** You swear, reboot, and install an upgrade from the web

**Image editing** You ring up and complain. You are told to wait for version 8.6

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**Web server** You are too scared to consider it

**Student records system** You pay the consultant another £1  
million

**Desktop office suite** You can't fix it

**VLE** You call a meeting of the project team

**Email client** You upgrade

**Image editing** You wait for the next version

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**Web server** Buy an O'Reilly book

**Student records system** There is no documentation

**Desktop office suite** Buy a book in Borders

**VLE** It's online in the system

**Email client** Who needs documentation?

**Image editing** You buy a book. You lent the manual to  
someone else

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**Web server** If the sysadmin doesn't understand it, send him on a course

**Student records system** You paid through the nose for this already

**Desktop office suite** Enroll people on the ECDL  
**VLE** Poke it and see

**Email client** If they need training, they can't use email

**Image editing** You have internal courses on this

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**Web server** They don't know it exists

**Student records system** The project team have a phone

**Desktop office suite** Your help desk people do it every day

**VLE** Ask on a forum

**Email client** Your help desk does this 99% of the day

**Image editing** They ask their geek friends

# Which of those was open source?

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- Web server: Apache, open source
- Student records: Oracle, commercial
- Office suite: Microsoft, commercial
- VLE: Moodle, open source
- Email client: Outlook Express, commercial
- Image editing: Photoshop, commercial

If we replaced Microsoft Office with Open Office, Outlook with Mozilla Thunderbird, Photoshop with the GIMP, and Moodle with Blackboard, how much would change?

# So what does the commercial licence buy you?

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- revenue to pay for development of new versions
- writing documentation
- direct support of user in niche markets
- advertising to make sure this product is widely used
- upholding the capitalist system by paying dividends on stock

# Types of support

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- In-house understanding
- External companies
- Documentation
- **Empowered** peer group
- **The software creator**



# In-house understanding

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# Join a consortium

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# Employ a specialist consultant

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# Stick with your existing vendors

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# Look at AGIMO again

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## Other sections in the report:

- Sourcing open source software
- Preparing a procurement plan
- Risk analysis and risk management
- Risk mitigation procedures
- Understanding the legal context
- Sharing OSS solutions

These are aspects of support too.

# Key sources of support for *all* your software

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- ① The person at the next desk
- ② Your staff. You pay them to understand this stuff
- ③ The web. Self-help is the name of the game
- ④ The bookshop. Any software worth using has a shelf-full of books about it
- ⑤ Training courses. Lots of companies offer training
- ⑥ Consultants. Pay a man in a suit (or with a ponytail) to come in and fix things.
- ⑦ The people who wrote the software

Community is the key.

# Icebergs

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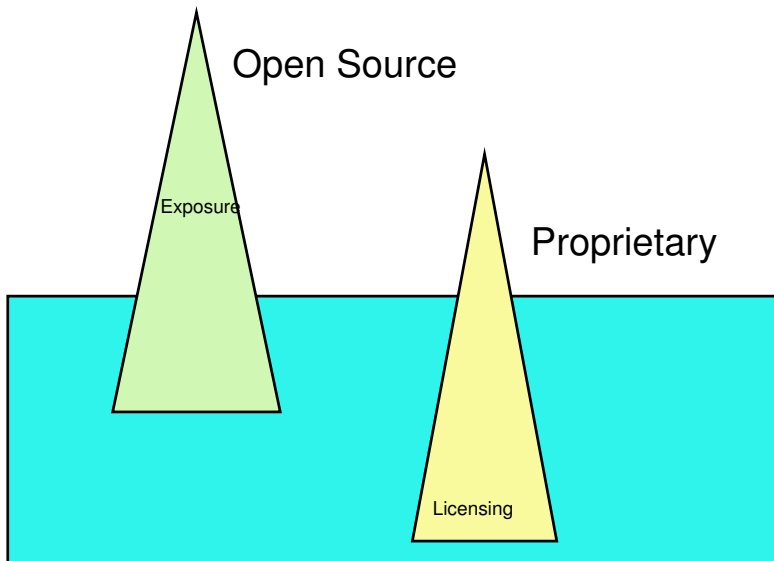
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# Support for developers

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# Degrees of commitment

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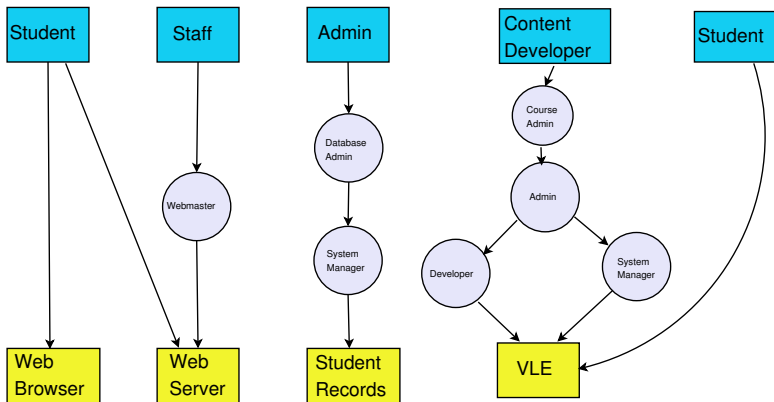
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# What sort of help?

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- Licenses
- Apprentices
- Leadership
- Support companies
- Documentation

It's about **community** again.

# The legal and contractual situation in the UK

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- any act of creation generates copyright—it does not have to be claimed
- most academic contracts specify that all creations are property of the employer
- usually, there are specific exclusions for books and articles
- copyright in learning materials is usually claimed by the university
- the employee has a duty to assist the university in exploiting any created material
- software is hard (but not impossible) to patent

# Difficulties arising

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- the university's exploitation system for software only knows about selling licences
- the university does not have a revenue-sharing arrangement for consultancy-based exploitation
- the lawyers are reluctant to sanction open source exploitation because they see it as liability without revenue
- if the university relinquishes copyright, it is at the risk of having to buy back a later release of the product

# Examples of (e-learning) open source exploitation in academia

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**uPortal** portal framework, development by top American universities ('stone soup' group) to meet their specific needs

**Bodington** Small UK open source VLE, developed by Leeds, Oxford, UHI; community based on shared problems

**Moodle** Simple but very effective VLE, distinguished by its exemplary open source community

**LAMS** innovative e-learning mediating framework, new work being funded under an open source model

The primary concerns for an educational institution's IT procurement strategy should be *demand* (that is to say, why do we need the system) and *value* (what will it cost us). Beyond that, the single most important consideration is the preservation of data and the interoperability of systems.

- 1 *New software acquisitions should demonstrate conformance to open standards and interoperability with open systems.*

# Policy proposals (2)

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At each point on the procurement and deployment chain, software should be assessed on its merits.

- 2 Open source and proprietary software options should be assessed using the same criteria, considering of total cost of ownership over the expected lifetime of the deployment.*

# Policy proposals (3)

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An institutional IPR policy should acknowledge the significant role played by open source methodologies in terms of potential exploitation routes.

- 3 *Software development by staff and students must maintain a register of IPR.*
- 4 *Software for which the copyright belongs to the institution must be exploited.*
- 5 *Open source licensing must be available as an exploitation method, and will be the default method where no alternative is proposed.*
- 6 *Income derived from services and training associated with an open source product must be shared with the developers.*
- 7 *The open source licence chosen should ensure that the institution is able to freely use all future versions of the software.*



# Policy proposals (4)

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There must be procedures in place so that staff can do work on open source projects in good conscience, without removing the protection afforded to the institution by retention of copyright.

- 8 *A register of officially-deployed open source software must be maintained for each unit.*
- 9 *A register of open source software for which staff may contribute code, documentation and support must be maintained for each unit. It must say whether contributions remain the property of the institution, or whether copyright has been assigned to a body maintaining the software.*
- 10 *Staff and students may deploy additional open source software for research or teaching, but may not contribute institutional intellectual property to it without explicit permission.*

There is no silver bullet.

- support for open source is as variable as it is for proprietary software
- you'll pay for training whatever happens
- much depends on the existing knowledge of your staff and students
- all large software deployments need support
- the availability of source code sometimes makes it easier to shop around
- open source has support ranging from geek teenagers to IBM, *with a lot in between*